HIGHLAND RANCHES PROPERTY OWNERS ASSOCIATION
2009 BUDGET
(TO BE RATIFIED 01/27/2009)

INCOME			
REGULAR DUES	($200 X 506 LOTS)	101,200.00	
EXPENSES			
BAD DEBT		4,500.00	
BOOKKEEPING		5,500.00	
CONTRIBUTIONS		1,175.00	
INSURANCE		14,200.00	
LICENSES/PERMITS		500.00	
OFFICE SUPPLIES		200.00	
POSTAGE		1,000.00	
PRINTING		1,000.00	
TAXES		1,265.00	
UTILITIES		515.00	
AUDITOR		5,500.00	
LEGAL		4,000.00	
OMBUDSMAN FEE		1,518.00	
RESERVE FUND		8,000.00	
ROADS		34,827.00	plus any 2008 surplus
SNOW REMOVAL		17,500.00	
TOTAL EXPENSES		**101,200.00**	

NOTE - ANY TRANSFER FEES, ARCHITECTURAL FEES, REFUNDS, OR UNSPENT BALANCES WILL GO INTO THE ROADS AND SNOW BUDGET ITEMS.